EXACT RUN LENGTH DISTRIBUTIONS FOR ONE-SIDED EXPONENTIAL CUSUM SCHEMES

F. F. Gan

National University of Singapore

Abstract: Exact expressions are derived for the probability functions of run lengths of one-sided cumulative sum (CUSUM) schemes when observations are exponentially distributed. Average run lengths (ARLs), standard deviations of run lengths (SDRLs) and percentiles of run length distributions can then be obtained by recursively evaluating the probability functions. The run length distributions of CUSUM schemes are found to be highly skewed, and consequently conclusions based on ARL alone can be misleading. Knowledge of run length distributions would provide a comprehensive understanding of CUSUM schemes. A comparison of the performance of CUSUM schemes is presented, and general considerations in the design of CUSUM schemes are discussed.

Key words and phrases: Quality control, cumulative sum (CUSUM), average run length (ARL), percentiles, exponential distribution, Poisson distribution.

1. Introduction

The main objective of this paper is to provide a comprehensive understanding of the properties of run length distributions of one-sided cumulative sum (CUSUM) schemes when observations are exponentially distributed. Such CUS-UM schemes are used, for example, to monitor the intensity of a homogeneous Poisson process as associated with the occurrence of rare events.

Let X_1, X_2, \ldots be a sequence of independent and identically distributed continuous random variables with a common probability density function f(x). The lower-sided and upper-sided CUSUM schemes are defined as

$$T_0 = v$$
, $T_t = \min\{0, T_{t-1} + (X_t - k)\}, t = 1, 2, ...,$

and

$$S_0 = u$$
, $S_t = \max\{0, S_{t-1} + (X_t - k)\}$, $t = 1, 2, ...$

respectively where k is a suitably chosen positive constant. Note that $-h < v \le 0$ and $0 \le u < h$ where h is the control chart limit. The lower-sided CUSUM scheme is intended to detect a downward shift in the mean and it signals an

298 F. F. GAN

out-of-control alarm at the first t for which $T_t \leq -h$. Similarly, the upper-sided CUSUM scheme is intended to detect an upward shift in the mean and it signals an out-of-control alarm at the first t for which $S_t \geq h$.

If CUSUM schemes are used to monitor the rate of occurrences of defects for a homogeneous Poisson process, and if X_i corresponds to an exponential interarrival time, then an upward shift in the mean indicates an improvement in quality while a downward shift in the mean indicates a deterioration in the quality. A theoretical treatment of detection of failure rate increases is given by Lorden and Eisenberger (1973). Vardeman and Ray (1985) described an application of the exponential CUSUM scheme in controlling the intensity of a Poisson process. By repeatedly solving simple first-order differential equations, Vardeman and Ray obtained exact expressions for the ARLs of CUSUM schemes when the observations are exponentially distributed. Various methods have been used to approximate probability distributions for run lengths of CUSUM schemes. These include procedures developed by Brook and Evans (1972), Reynolds (1975), Khan (1978), Zacks (1981), Abel and Avenhaus (1984, comments on Zacks' paper), Woodall (1983, 1984) and Waldmann (1986). The cited papers did not approximate the run length distribution for exponential observations.

Exact expressions for the probability functions of run lengths have not been obtained before because of the complexity of the derivation. The simple form of the exponential probability distribution allows exact expressions for the run length distribution to be derived, and these are presented in Section 2. The recursive approach given in this paper is related to the differential equation approach used by Vardeman and Ray (1985). Integral equations for the probability functions of run lengths are solved instead of differential equations. A comparison of the performance of CUSUM schemes based on ARLs and percentiles is given in Section 3. A CUSUM scheme is found to be more effective in detecting small shifts in the mean when k is close to the target mean. As the absolute difference between k and the target mean increases, a CUSUM scheme becomes less effective in detecting small shifts in the mean but becomes more effective in detecting large shifts in the mean. General considerations in the design of CUSUM schemes are considered in Section 4. Design procedures developed by Page (1961), Bowker and Lieberman (1972), and Woodall (1985) for normal observations can be adapted here for the design of CUSUM schemes for exponential observations. The main advantage of knowing the probability function of run length is to enable a quality control engineer to use a CUSUM scheme with confidence.

2. Probability Functions of Run Lengths of CUSUM Schemes

We shall restrict attention in this article to the case in which X_1 is expo-

nentially distributed with mean β , that is, where

$$f(x) = \begin{cases} \beta^{-1} \exp(-x/\beta), & x \ge 0, \\ 0, & x < 0. \end{cases}$$
 (2.1)

If Y is the number of events occurring in a given unit of time and $1/\beta$ is the rate of occurrence, then the time between occurrences of two events is an exponential random variable with mean β . Define N as the index at which an out-of-control alarm is first given by a CUSUM scheme and $\Pr(n, u)$ as the probability that N = n given that the initial value is u. The probability function $\Pr(n, u)$ of a CUSUM scheme with chart parameters h and k when X_1 is exponentially distributed with mean β is the same as the probability function $\Pr(n, u/\beta)$ of a CUSUM scheme with parameters h/β and k/β when X_1 is exponentially distributed with mean 1. Therefore, we shall, without loss of generality, consider the case in which $\beta = 1$. Recursive exact expressions for $\Pr(n, u)$ are derived in this section.

For $n \geq 2$, the basic recurrent relationships for run length probabilities of a lower-sided CUSUM scheme are

$$\Pr(n,u) = \Pr(n-1,0)\Pr(X_1 \ge k-u) + \int_{-h}^{0} \Pr(n-1,x)f(x+k-u)dx, (2.2)$$

for $-h < u \le -h + k$, and

$$\Pr(n, u) = \Pr(n - 1, 0) \Pr(X_1 \ge k - u) + \int_{u - k}^{0} \Pr(n - 1, x) f(x + k - u) dx, (2.3)$$

for $-h+k < u \le 0$. Similarly, recurrent relationships for run length probabilities of an upper-sided CUSUM scheme are

$$\Pr(n,u) = \Pr(n-1,0)\Pr(X_1 \le k-u) + \int_0^h \Pr(n-1,x)f(x+k-u)dx, (2.4)$$

for $0 \le u < k$, and

$$\Pr(n, u) = \int_{u-k}^{h} \Pr(n-1, x) f(x+k-u) dx,$$
 (2.5)

for $k \le u < h$. Recursive equations similar to equations (2.2)-(2.5) for a general process were first derived by Ewan and Kemp (1960).

We shall now derive exact expressions for Pr(n, u), n = 1, 2, ... for lower-sided CUSUM schemes. Let L denote the smallest integer such that $h \leq Lk$. The derivation of exact expressions for run length distributions will be illustrated here for cases L = 1 and L = 2. Constants c_{nmj} will be used to facilitate the derivation of run length distribution. Note that n is the run length, integer m is selected

such that $-h + (m-1)k < u \le -h + mk$ and integer j provides a label for the terms in the expression Pr(n, u).

First, consider the case L=2. For $-h < u \le -h + k$, the CUSUM scheme will signal an out-of-control alarm at the first observation, X_1 , if $u-k < u + X_1 - k \le -h$. Hence

$$Pr(1, u) = Pr(u - k < u + X_1 - k \le -h)$$

$$= 1 - \exp(-k + h + u)$$

$$= 1 + c_{111} \exp(u).$$
(2.6)

For $-h + k < u \le 0$, T_1 will be greater than -h, which implies that

$$\Pr(1, u) = 0. \tag{2.7}$$

For $-h < u \le -h + k$, equations (2.2), (2.6) and (2.7) imply that

$$\Pr(2, u) = 0 \cdot \Pr(X_1 \ge k - u)$$

$$+ \int_{-h}^{-h+k} [1 + c_{111} \exp(x)] \exp(-x - k + u) dx$$

$$+ \int_{-h+k}^{0} 0 \cdot \exp(-x - k + u) dx$$

$$= \exp(-k + u) [\exp(h) - \exp(h - k)] + c_{111} \exp(-k + u) k$$

$$= c_{211} \exp(u).$$
(2.8)

For $-h + k < u \le 0$, equations (2.3), (2.6) and (2.7) imply that

$$\begin{aligned}
&\Pr(2, u) \\
&= 0 \cdot \Pr(X_1 \ge k - u) \\
&+ \int_{u-k}^{-h+k} [1 + c_{111} \exp(x)] \exp(-x - k + u) dx \\
&+ \int_{-h+k}^{0} 0 \cdot \exp(-x - k + u) dx \\
&= 1 - \exp(-k + u) \exp(h - k) + c_{111} \exp(-k + u) [-h + k - (u - k)] \\
&= 1 + c_{221} \exp(u) + c_{222} \exp(u) (u - k).
\end{aligned} \tag{2.9}$$

Exact expressions for $\Pr(n,u)$, $n=3,4,\ldots$, are obtained by evaluating the integrals (2.2) or (2.3) repeatedly, depending on whether $-h < u \le -h + k$ or $-h+k < u \le 0$ and identifying the general pattern of c_{nmj} where $1 \le j \le m \le 2$. A complete summary of these expressions for $\Pr(n,u)$ can be found in the

appendix. For L=1 and $-h < u \le 0$,

$$\Pr(1, u) = 1 - \exp(-k + h + u), \tag{2.10}$$

and

$$\Pr(n, u) = \left\{ \frac{\exp(h)}{1+h} [1 - \exp(-k) - \exp(-k)h] \right\} \cdot \left\{ \exp(-k)(1+h) \right\}^{n-1} \exp(u),$$
(2.11)

for $n = 2, 3, \ldots$ These are similar to the probability function of a geometric random variable.

The same approach was used to derive exact expressions for run length probability functions of upper-sided CUSUM schemes and a complete summary of these expressions can be found in Gan (1989c). With L=1 and $0 \le u < h$,

$$\Pr(n, u) = c_{n11} + c_{n12} \exp(u), \tag{2.12}$$

 $n = 1, 2, \dots$ where $c_{111} = 0$, $c_{112} = \exp(-k) \exp(-h)$, $c_{211} = c_{112}$, $c_{212} = c_{112}(h-1) \exp(-k)$, and $c_{n11} = c_{n-1,11} + c_{n-1,12}$, $c_{n12} = \exp(-k) [hc_{n-1,12} - c_{n-1,12} - c_{n-1,11} \exp(-h)]$.

Recursive evaluation of the exact formulas of Pr(n, u) can be used to evaluate moments and percentiles of the run length distribution. Let N_u denote the run length of a CUSUM scheme given that the initial value is u. The ARL is denoted by $E(N_u)$ and the standard deviation of run length (SDRL) is

$$SDRL = \sqrt{E(N_u^2) - [E(N_u)]^2}.$$
 (2.13)

Recursive expressions for Pr(n, u) listed in the appendix and Gan (1989c) require little modification for translation into computer programming statements. FORTRAN programs implementing the procedures described in this paper were developed by Gan (1989a,b). All the computations are performed in double precision to prevent excessive rounding errors. The ARLs obtained using the recursive expressions of Pr(n, u) are identical to those obtained by Vardeman and Ray (1985).

3. Relative Performance of CUSUM Schemes

The ARLs, SDRLs and percentiles of 5 lower-sided and 5 upper-sided CUSUM schemes with the same in-control ARL of 500 are displayed in Tables 1 and 2 respectively. The starting values of these CUSUM schemes are set at zero. For a faster detection of an initial out-of-control situation, Lucas and Crosser (1982) suggested using nonzero starting values.

All CUSUM schemes have the same in-control ARL but the percentiles reveal substantial differences in the run length distributions. Any out-of-control alarm issued when a process is in control is considered a false alarm. The main difference between these CUSUM schemes involves probabilities of early false alarms. The lower-sided CUSUM scheme with $\beta=1,\ h=6.506$ and k=0.800 signals within the first 46 samples with probability 0.05. However, a CUSUM scheme with a smaller k (and h such that the in-control ARL is 500) would signal within a smaller number of samples with the same probability.

Besides having a smaller chance of early false alarms, a CUSUM scheme with k close to 1 (target mean) is more effective in detecting a small shift in the mean. A lower-sided CUSUM scheme with k=0.7, for example, will remain inactive as long as the observation obtained is greater than 0.7. Thus, the effectiveness of a lower-sided CUSUM scheme in detecting a small shift in the mean increases as k increases to 1. This phenomena is reflected in both ARLs and percentiles. Similar argument holds for upper-sided CUSUM schemes.

When the shift in the mean increases, a CUSUM scheme with k such that |k-1| is large, is more effective. The reason is clear by inspecting the chart parameters of CUSUM schemes. An upper-sided CUSUM scheme with h=6.617 and k=1.500 requires an observation of at least 8.117 to signal an out-of-control alarm. However, an upper-sided CUSUM scheme with h=19.594 and k=1.010 requires an observation of at least 20.604. A lower-sided CUSUM scheme with k close to 1 is not effective in detecting a large downward shift in the mean since the smallest mean possible is zero and the most extreme observation that can be obtained is zero. It was pointed out earlier that a lower-sided CUSUM scheme with k=6.506 and k=0.800 is very effective in detecting a small downward shift in the mean but very ineffective in detecting a large downward shift in the mean. Note that this CUSUM scheme requires 9 zeros for it to accumulate beyond the chart limit -k because of the relative sizes of k and k.

A Shewhart scheme is obtained by plotting sample observation against sample number. A Shewhart scheme signals an out-of-control alarm at the first sample for which the observation is more extreme than the chart limit. The lower-sided CUSUM scheme with k=0.002 and h=0.000 and the upper-sided CUSUM scheme with k=6.215 and h=0.000 are both Shewhart schemes. A Shewhart scheme which put all its weight on the present observation is thus very effective in detecting very large shifts in the mean. The upper-sided Shewhart scheme performs slightly better than the upper-sided CUSUM schemes when the mean is larger than 6. The largest downward shift in the mean is at most 1 which is not large enough for the lower-sided Shewhart scheme to perform better than the lower-sided CUSUM schemes.

4. Design of CUSUM Schemes

Tables 1 and 2 show that the run length distributions of CUSUM schemes are highly skewed. The ARL and the median run length (MRL) are substantially different and conclusions based on ARL alone can be misleading. For example, the lower-sided CUSUM scheme with k=0.500 and h=1.905 has an in-control ARL of 500, but it would be difficult for a less statistically skilled quality control engineer to accept that he will get runs less than 32 rather frequently, about one in 20 times. Also, half of all the run lengths are less than 349.

The main advantage of knowing the run length distribution of CUSUM schemes is to be able to provide quality control engineers a comprehensive understanding of the run length properties of CUSUM schemes. The confidence of a quality control engineer in control charts can be quickly eroded when he or she encounters a few short run lengths but no assignable causes can be found. Information like MRL and probabilities of early false alarms, for example, are useful to quality control engineers for a good understanding of the working of a CUSUM scheme.

Reported design and analyses of CUSUM schemes have generally been based on ARL considerations but these have been widely criticized (see Barnard (1959) and Bissell (1969)). The two main reasons for this trend are due to (1) computations of the run length distributions are extremely difficult in most cases, and (2) in-control run length distributions are 'roughly' geometric and hence they are 'roughly' characterized by ARL. Reason (2) somewhat justifies the use of ARL in the design of a CUSUM scheme. The results in Section 3 show that a CUSUM scheme with k close to 1 is sensitive in detecting small shifts in the mean and the probability function of run length of such a CUSUM scheme is substantially different from that of a geometric random variable. I therefore propose that once a CUSUM scheme has been selected from CUSUM schemes with the same in-control ARL, then selected percentiles of run length distribution of the CUSUM scheme are computed. These percentiles or probabilities can then be used to explain the run length properties of a CUSUM scheme to quality control engineers.

The design procedures based on ARL developed by Page (1961), Bowker and Lieberman (1972), and Woodall (1985) for normal observations can be adapted here in an obvious way for monitoring exponential observations. Tables of ARLs, SDRLs and percentiles of CUSUM schemes with in-control ARL = 100, 200, ..., 1000 are available from the author or can be computed easily using the computer program developed by Gan (1989a,b).

Alternatively, we can adapt design procedures recommended by Page, Bowker and Lieberman, and Woodall to be based on MRL instead of ARL. The_ MRL has the advantage of ease in interpretation in relation to a highly skewed 304 F. F. GAN

distribution. If probability of early false alarm of a CUSUM scheme is of main concern, then the 5th percentile of the run length, for example, may be used in place of the ARL or computed to provide additional guidance in the selection of a CUSUM scheme. Whichever design procedure is used, it is recommended here that once a CUSUM scheme is selected, selected percentiles or probabilities of run length distribution are computed to provide a better understanding of the working of a CUSUM scheme.

5. Conclusions

When observations are exponentially distributed, exact values of run length probabilities can be evaluated recursively from the formulas provided in the appendix and Gan (1989c). These can be used to evaluate the ARLs, SDRLs and percentiles of run length distributions. When the observations are normally distributed, CUSUM schemes are known to be more effective than the Shewhart scheme in detecting small shifts in the mean but slightly less effective in detecting large shifts in the mean. Upper-sided CUSUM schemes have similar properties when the observations are exponentially distributed. The largest downward shift in the mean is at most 1 which is not large enough for the lower-sided Shewhart scheme to perform better than the lower-sided CUSUM schemes. When k is close to the target mean, a CUSUM scheme is more effective in detecting small shifts in the mean. As the absolute difference between k and target mean increases, a CUSUM scheme becomes more effective in detecting larger shifts in the mean. A two-sided CUSUM scheme is obtained by running a lower-sided and an upper-sided CUSUM schemes simultaneously. Thus, a comprehensive understanding of the lower-sided and upper-sided CUSUM schemes would provide a better understanding of the two-sided CUSUM scheme.

Acknowledgements

I am grateful to the editor and two referees for their many detailed comments resulting in an improved presentation of the article. I also thank Professor Kenneth J. Koehler for reading an earlier draft of this article and painstakingly correcting many sentences.

Appendix: Probability Function of Run Length of a Lower-Sided CUSUM Scheme

Consider a lower-sided CUSUM scheme with control chart parameters h and k and let L be the smallest integer such that $h \leq Lk$, $L \geq 2$. Note that 0^0 is defined to be 1. The general form for $\Pr(n,u)$ and explicit expressions for $\{c_{nmj}\}$ were first worked out for cases L=2,3,4 and $L\geq 5$. They were then combined together to give the results in this appendix.

For $L \geq 2$,

$$Pr(1, u) = 1 + c_{111} \exp(u), -h < u \le -h + k, (A1) = 0, -h + k < u \le 0. (A2)$$

For $L \geq 3$ and $2 \leq n \leq L-1$,

$$\Pr(n, u) = \sum_{j=1}^{m} c_{nmj} \exp(u)(u - (j-1)k)^{j-1}, \qquad -h + (m-1)k < u \le -h + mk,$$

$$m = 1, 2, \dots, n-1, \tag{A3}$$

$$= 1 + \sum_{j=1}^{n} c_{nnj} \exp(u)(u - (j-1)k)^{j-1}, \quad -h + (n-1)k < u \le -h + nk, \quad (A4)$$

$$= 0, \qquad \qquad -h + nk < u \le 0. \quad (A5)$$

For $L \geq 2$ and n = L,

$$\Pr_{j=1}^{n} c_{nmj} \exp(u)(u - (j-1)k)^{j-1}, \qquad -h + (m-1)k < u \le -h + mk,$$

$$m = 1, 2, \dots, L-1, \qquad (A6)$$

$$m = 1, 2, \dots, L - 1,$$

$$= 1 + \sum_{j=1}^{L} c_{nLj} \exp(u) (u - (j-1)k)^{j-1}, \quad -h + (L-1)k < u \le 0.$$
(A6)

For $L \geq 2$ and $n \geq L + 1$,

$$\Pr(n, u) = \sum_{j=1}^{m} c_{nmj} \exp(u) (u - (j-1)k)^{j-1}, \qquad -h + (m-1)k < u \le -h + mk,$$

$$m = 1, 2, \dots, L-1, \tag{A8}$$

$$= \sum_{j=1}^{L} c_{nLj} \exp(u) (u - (j-1)k)^{j-1}, \qquad -h + (L-1)k < u \le 0.$$
 (A9)

The constants $\{c_{nmj}\}$ are defined as follows:

For $L \geq 2$ and n = 1, 2,

$$c_{111} = -\exp(-k)\exp(h),$$
 (A10)

$$c_{1ab} = 0, \quad a = 2, \dots, L, \quad b = 1, 2, \dots, a,$$
 (A11)

$$c_{221} = \exp(-k)\{-\exp(h-k) + c_{111}(-h+k)\},\tag{A12}$$

$$c_{211} = \exp(-k)\{\exp(h) + c_{111}h\} + c_{221},\tag{A13}$$

$$c_{222} = -c_{111} \exp(-k), \tag{A14}$$

$$c_{2ab} = 0, \quad a = 3, \dots, L, \quad b = 1, 2, \dots, a, \quad \text{(for } L \ge 3 \text{ only)}.$$
 (A15)

For $L \geq 3$ and n = 3,

$$c_{331} = \exp(-k) \left\{ -\exp(h-2k) + \sum_{j=1}^{2} c_{22j} \frac{(-h+(3-j)k)^{j}}{j} \right\}, \tag{A16}$$

$$c_{321} = \exp(-k) \Big\{ c_{211}(-h+k) \Big\}$$

$$-\sum_{j=1}^{2} c_{22j} \frac{(-h + (2-j)k)^{j}}{j} + \exp(h-k) + c_{331},$$
 (A17)

$$c_{311} = \exp(-k)hc_{211} + c_{321}, \tag{A18}$$

$$c_{3ab} = -c_{2,a-1,b-1} \exp(-k)/(b-1), \quad a = 2,3, \quad b = 2,\dots,a,$$
 (A19)

$$c_{3ab} \equiv 0, \quad a = 4, \dots, L, \quad b = 1, 2, \dots, a, \quad (\text{ for } L \ge 4 \text{ only}).$$
 (A20)

For $L \geq 5$ and $4 \leq n \leq L - 1$,

$$c_{nn1} = \exp(-k) \left\{ -\exp(h - (n-1)k) + \sum_{j=1}^{n-1} c_{n-1,n-1,j} \frac{(-h + (n-j)k)^j}{j} \right\}, (A21)$$

$$c_{n,n-1,1} = \exp(-k) \left\{ \sum_{j=1}^{n-2} c_{n-1,n-2,j} \frac{(-h + (n-j-1)k)^j}{j} \right\}$$

$$-\sum_{j=1}^{n-1} c_{n-1,n-1,j} \frac{(-h+(n-j-1)k)^j}{j} + \exp(h-(n-2)k) + c_{nn1}, (A22)$$

$$c_{na1} = \exp(-k) \left\{ \sum_{j=1}^{a-1} c_{n-1,a-1,j} \frac{(-h + (a-j)k)^j}{j} \right\}$$

$$-\sum_{j=1}^{a} c_{n-1,aj} \frac{(-h+(a-j)k)^{j}}{j} + c_{n,a+1,1}, \quad a=n-2,\ldots,2,$$
 (A23)

$$c_{n11} = \exp(-k)hc_{n-1,11} + c_{n21}, \tag{A24}$$

$$c_{nab} = -c_{n-1,a-1,b-1} \exp(-k)/(b-1), \quad a = 2, \dots, n, \ b = 2, \dots, a,$$
 (A25)

$$c_{nab} = 0, \quad a = n + 1, \dots, L, \quad b = 1, 2, \dots, a.$$
 (A26)

For $L \geq 4$ and n = L,

$$c_{nn1} = \exp(-k) \left\{ -\exp(h - (n-1)k) + \sum_{j=1}^{n-1} c_{n-1,n-1,j} \frac{(-h + (n-j)k)^j}{j} \right\}, (A27)$$

$$c_{n,L-1,1} = \exp(-k) \left\{ \sum_{j=1}^{L-2} c_{n-1,L-2,j} \frac{(-h + (L-1-j)k)^j}{j} \right\}$$

$$-\sum_{j=1}^{L-1} c_{n-1,L-1,j} \frac{(-h+(L-1-j)k)^j}{j} + \exp(h-(L-2)k) + c_{nL1}, (A28)$$

$$c_{na1} = \exp(-k) \left\{ \sum_{j=1}^{a-1} c_{n-1,a-1,j} \frac{(-h + (a-j)k)^j}{j} \right\}$$

$$-\sum_{j=1}^{a} c_{n-1,aj} \frac{(-h+(a-j)k)^{j}}{j} + c_{n,a+1,1}, \quad a=2,\ldots,L-2, \quad (A29)$$

$$c_{n11} = \exp(-k)hc_{n-1,11} + c_{n21}, \tag{A30}$$

$$c_{nab} = -c_{n-1,a-1,b-1} \exp(-k)/(b-1), \quad a = 2, \dots, L, \ b = 2, \dots, a.$$
 (A31)

For $L \geq 2$ and n = L + 1,

$$c_{nL1} = \exp(-k) \left\{ c_{n-1,L1} + \sum_{j=2}^{L} c_{n-1,Lj} (-(j-1)k)^{j-1} + \sum_{j=1}^{L-1} c_{n-1,L-1,j} \frac{(-h + (L-j)k)^{j}}{j} + \exp(h - (L-1)k) + \sum_{j=1}^{L} c_{n-1,Lj} \left[\frac{(-(j-1)k)^{j}}{j} - \frac{(-h + (L-j)k)^{j}}{j} \right] \right\},$$
(A32)

$$c_{na1} = \exp(-k) \left\{ \sum_{i=1}^{a-1} c_{n-1,a-1,j} \frac{(-h + (a-j)k)^j}{j} \right\}$$

$$-\sum_{j=1}^{a} c_{n-1,aj} \frac{(-h+(a-j)k)^{j}}{j} + c_{n,a+1,1},$$

$$a = 2, \dots, L - 1 \text{ (for } L \ge 3 \text{ only)},$$
 (A33)

$$c_{n11} = \exp(-k)hc_{n-1,11} + c_{n21}, \tag{A34}$$

$$c_{nab} = -c_{n-1,a-1,b-1} \exp(-k)/(b-1), \quad a = 2, \dots, L, \ b = 2, \dots, a.$$
 (A35)

For $L \geq 2$ and $n \geq L + 2$,

$$c_{nL1} = \exp(-k) \left\{ c_{n-1,L1} + \sum_{j=2}^{L} c_{n-1,Lj} (-(j-1)k)^{j-1} + \sum_{j=1}^{L-1} c_{n-1,L-1,j} \frac{(-h + (L-j)k)^{j}}{j} + \sum_{j=1}^{L} c_{n-1,Lj} \left[\frac{(-(j-1)k)^{j}}{j} - \frac{(-h + (L-j)k)^{j}}{j} \right] \right\},$$
(A36)

$$c_{na1} = \exp(-k) \left\{ \sum_{j=1}^{a-1} c_{n-1,a-1,j} \frac{(-h + (a-j)k)^j}{j} - \sum_{j=1}^a c_{n-1,aj} \frac{(-h + (a-j)k)^j}{j} \right\} + c_{n,a+1,1},$$

$$a = 2, \dots, L-1 \text{ (for } L \ge 3 \text{ only)}, \tag{A37}$$

$$c_{n11} = \exp(-k)hc_{n-1,11} + c_{n21}, \tag{A38}$$

$$c_{nab} = -c_{n-1,a-1,b-1} \exp(-k)/(b-1), \quad a = 2, \dots, L, \ b = 2, \dots, a.$$
 (A39)

Table 1. A lower-sided	1. Avsided	Average run lenged CUSUM schem	run leng M schem	ths, ies.	standard	- 1	deviations	of	run l	lengths	hs and		percentiles '		of run		length di	distributions	ions of
					-						Pe	ercentil	tiles						
β	h	**	ARL	SDRL	0.001	0.01	0.05	0.1	0.2	0.3	0.4	0.5	9.0	0.7	8.0	0.0	0.950	0.990	0.999
1.00	0.000	0.002	500.0	499.5	1	9	56	53	112	179	256	347	458	602	804	1151	1497	2301	3451
	1.005				4 4	× =	S 5	00	114						000	1143	1485	9970	. 1
	4 267				=	- X	, es		122						797	1134	1471	2255	37
	6.506				15	24	46	72	128						792	1124	1456	2226	
0.75				374		4	20	40	84	134					603	863	1123	1726	
	0.737			179	လ	က ၊	13	23	44	92	95	128	168	220	293	417	542	831	1245
	1.905	0.500		111	ဂ ဇ	7 -	13 16	13 20	22.0	36					113	155	198 198	297	
	6.506		63.6	43.6	12	15	20	23	308	36					90	120	$\frac{150}{150}$		
0.50			250.3	249.8	_	က	13	27	26	90	128				402	226	749		_
	0.737			45.2	က	4	9	6	14	20	27				22	$\frac{108}{2}$	139		
	1.905			∞	ഹ	ဖ ၀	<u>~</u> ;	o :	=======================================	14	16				37	20	90		
	6.506	0.700	20.2	9.0 7.0	20 ×	9 12	13	14	15 16	17	61	70 70	22	24.5	27	31	35	45	28
0.95			_	124	-	2		14	28	45	64				201	288	375		
				9	· co	က	4	4	ಒ	9	2	∞	6	11	13	17	22	$\frac{31}{1}$	45
	1.905	0	,		ស	ស ।	ഹ	9	9	<u>~</u>	<u>~</u>	∞ ;	∞ ;	o ;	10	=======================================		17	77
	4.267 6.506	0.700	10.1	1.7	<u>-</u> 6	10	× C	× =	9 11	11	12	17	13	13	14	14	15 15	17	19
0.10		C				-	က	9	12	18	26	35	46	61	81	116	150	231	346
) - -	0		,	_	က	က	ಌ	က	က	4	4	4	4	သ	ro	9	9	2	o.
	1.905	0	5.3	0.	4	4	ಬ	വ	အ	က	ro	3	ည	2	9	9	9	_	∞ (
	4.267	0		0	2	7	∠	~	_	~	<u>_</u>	∞ :	∞ ;	∞ ;	∞ (∞ (∞ ;	ۍ ب	0,
	6.506	0.800	9.8		6	<u>о</u>	o	6	6	10	10	10	10	10	10	10	Π	11	12
90.0			30	30	_		2	4	2	11	$\frac{16}{1}$	$\frac{21}{1}$	28	37	49	70	90	139	208
	0.737	0	က	0	က	က	က	က	က	က	က	က	4	4	4	4	4	ဂ	<u>ن</u>
	1.905	0	က	0	4	₹ 1	4 1	ا م <u>،</u>	က ၊	ကျ	ကျ	ر د	ر ا	ស រ	က	က ၊	ဂ	9	တ္
	4.267	0.700	7.1 0.9		~ 0	<u>~</u> 0	~ 0	<u>~</u> 0	~ o	~ o	~ o	~ 0	~ 0	~ 0	<u>~</u> 6	70	× =	× ⊆	2°C
	0.000	2	٥	>	>	٥	۱,	٥	١,	١,	٥	١	١	۱,	,	ا;	;	;	,

Table 2. Average run lengths, standard deviations of run lengths and percentiles of run length distributions of upper-sided CUSUM schemes.

β h k ARL SDRL color 0.01 0.05 0.1 0.2 0.3 0.4 0.5 0.6 0.7 0.8 0.9 0.9 0.0								-			,									
$\begin{array}{cccccccccccccccccccccccccccccccccccc$												P	rcen	tiles	! !					
0.000 6.215 500.0 499.5 1 6 26 53 112 179 256 347 458 602 804 1151 146 19.5 11.5 1.5 10.0 500.0 486.2 3 9 29 56 115 181 257 348 458 601 802 1146 19.5 11.5 10.0 500.0 487.5 16 32 6.9 146 207 278 351 463 594 779 1096 19.5 19.5 10.0 500.0 487.5 16 32 6.9 146 207 278 351 467 590 763 1060 19.5 10.0 500.0 487.5 16 32 6.9 146 207 278 351 467 590 763 1060 19.5 10.0 500.0 430.3 25 46 81 112 168 226 293 371 467 590 763 1060 19.5 10.0 0.0 6.215 371.9 371.4 1 4 20 40 83 133 190 258 341 448 598 856 10.0 0.0 6.215 371.9 371.4 1 1 4 20 40 83 133 190 258 341 448 598 856 10.0 0.0 6.215 371.9 223.7 1 3 25 45 62 91 122 157 198 247 311 401 555 19.5 34 1.0 0.0 6.215 28.4 2.2 2.3 7 1 3 25 45 62 91 122 157 198 247 311 401 555 19.5 34 1.0 0.0 6.215 28.1 2.2 1 3 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	β	h	k	- 1	മ	0.001	0		0.1					9.0	0.7		0.9	0.950	0.990	0.999
6.617 1.500 50.0 496.2 3 9 29 56 115 181 257 348 458 601 802 1146 15 181 257 348 458 601 802 1146 15 38 64 122 187 262 351 467 590 777 1134 1134 1134 1144 1148	1.00				499	1	9	26	53	l	1	l	1	i	ł		1151	1497	2301	3451
9.814 1.200 500.0 487.0 6 15 38 64 122 187 262 351 459 599 797 1134 15.635 1.050 500.0 457.5 16 32 62 90 146 207 278 361 467 590 763 1060 19.594 1.010 500.0 437.3 25 46 81 12 18 168 226 298 371 467 590 763 1060 19.594 1.010 500.0 437.5 31.6 81 13 190 258 371 467 590 773 1060 0.000 6.215 371.4 371.4 1 1 4 20 88 76 118 168 226 298 390 520 742 76 112 155 205 267 346 458 649 15.635 1.050 284.5 276.3 5 2 12 27 42 75 112 155 205 267 346 458 649 15.635 1.050 284.2 233.7 1 3 3 77 108 138 170 207 251 308 388 524 0.000 6.215 282.1 271.1 271.2 1 3 15 30 64 102 145 197 260 345 457 654 6.617 1.500 221.1 277.3 4 10 21 37 52 32 155 203 265 353 504 3 3 4 10 21 37 68 85 105 105 105 263 353 544 3 9.814 1.200 183.4 170.3 4 10 12.2 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2		6.617			496	m	6	29	26								1146	1490	2289	3431
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		9.814			487	9	15	38	64								1134	1472	2256	3377
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		15.635			457	16	32	62	90								9601	1412	2147	3198
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		19.594		500	430	25	46	81	112								1060	1357	2045	3031
$\begin{array}{cccccccccccccccccccccccccccccccccccc$	1.05					1	4	20	40	83							856	11113	1711	2566
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		6.617				2	2	20	38	92						520	742	964	1480	222
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		9.814				ro	12	27	42	75						458	649	841	1285	1921
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		15.635	-			13	25	45	62	91						401	555	709	1067	1578
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		19.594	1	263	200.5	21	36	29	22	108						388	524	099	926	1429
$\begin{array}{cccccccccccccccccccccccccccccccccccc$	1.10		•	284	283.7	-	က	15	30	64						457	654	850	1307	
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		6.617	_		217	2	ro	15	27	53						353	504	654	1004	
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		9.814		183.4	170	4	10	21	31	52						287	405	523	962	
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		15.635	_	165.1	127	11	21	35	47	99						244	331	418	620	
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		19.594	1.01	169.0	114	17	29	46	29	79						242	317	393	568	
$\begin{array}{cccccccccccccccccccccccccccccccccccc$	1.50			63.0		-		4	2	14		32	44	58	92	101	144	188	288	432
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		6.617		33.9		_	7	ທ	~	Π	5	20	25	32	40	52	73	94	142	
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		9.814		29.9	20	2	4	2	රා	13	17	21	25	29	35	43	57	71	103	
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		15.635	_	35.4	18	5	∞	13	91	20	24	28	32	36	41	48	59	70	94	
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		19.594	1.0	40.9	18	2	11	17	20	25	30	34	38	42	48	55	65	92	98	
$\begin{array}{cccccccccccccccccccccccccccccccccccc$	2.00					1	1	2	က	2	œ	12	16	21	27	36	5	99	101	
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		6.617			10			7	က	ស	2	∞	10	13	15	13	$\frac{26}{26}$	e e e	48	
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		9.814	_	13.6	∞	_	7	4	3	<u>~</u>	6	10	12	14	91	19	24	29	41	
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		15.635	_	18.0	∞	2	4	>	6	11	13	15	17	19	21	24	$\overline{29}$	34	43	
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		19.594	.01	21.3	∞	4	9	6	11	14	16	18	20	22	25	28	33	38	48	
$\begin{array}{cccccccccccccccccccccccccccccccccccc$	3.00			7.9	7.4	1			-	2	က	4	9	2	6	12	18	23	35	
$\begin{array}{cccccccccccccccccccccccccccccccccccc$		6.617		5.9	4.0	1	-	_	7	ന	က	4	v	9	<u>~</u>	6	11	14	61	28
1.050 9.4 4.4 1 2 3 4 6 7 8 9 10 11 13 15 1.010 11.2 4.8 1 3 5 6 7 8 9 11 12 13 15 18		9.814		6.9	3.9	~	—	2	က	4	4	2	9	2	∞	10	12	14	19	$\overline{26}$
.594 1.010 11.2 4.8 1 3 5 6 7 8 9 11 12 13 15 18		15.635		9.4	4.4	, ,	5	က	4	9	2	∞	6	10	11	13	15	18	22	29
		ec.	1.010	11.2	4.8	-	က	2	9	7	∞	6	11	12	13	15	18	20	22	31

References

- Abel, V. and Avenhaus, R. (1984). Comments on Zacks' recent paper on one-sided CUSUM procedures. Comm. Statist. Simulation Comput. 13, 289-292.
- Barnard, G. A. (1959). Control charts and stochastic processes. J. Roy. Statist. Soc. Ser. B 21, 239-271.
- Bissell, A. F. (1969). CUSUM techniques for quality control (with discussion). Appl. Statist. 18, 1-30.
- Bowker, A. H. and Lieberman, G. J. (1972). Engineering Statistics, 2nd edition. Prentice-Hall, Englewood Cliffs, N.J.
- Brook, D. and Evans, D. A. (1972). An approach to the probability distribution of CUSUM run length. *Biometrika* 59, 539-549.
- Ewan, W. D. and Kemp, K. W. (1960). Sampling inspection of continuous process with no autocorrelation between successive results. *Biometrika* 47, 363-380.
- Gan, F. F. (1989a). Computing the probability function of the run length of lower-sided CUSUM schemes when obersvations are exponentially distributed. Research Report #406, Department of Mathematics, National University of Singapore, Singapore.
- Gan, F. F. (1989b). Computing the probability function of the run length of upper-sided CUSUM schemes when observations are exponentially distributed. Research Report #381, Department of Mathematics, National University of Singapore, Singapore.
- Gan, F. F. (1989c). The distribution of the run length of upper-sided CUSUM schemes when observations are exponentially distributed. Research Report #380, Department of Mathematics, National University of Singapore, Singapore.
- Khan, R. A. (1978). Wald's approximations to the average run length in CUSUM procedures.

 J. Statist. Plann. Infer. 2, 63-77.
- Lorden, G. and Eisenberger, I. (1973). Detection of failure rate increases. Technometrics 15, 167-175.
- Lucas, J. M. and Crosier, R. B. (1982). Fast initial response for CUSUM quality control schemes: Give your CUSUM a head start. *Technometrics* 24, 199-205.
- Page, E. S. (1961). Cumulative sum charts. Technometrics 3, 1-9.
- Reynolds, M. R., Jr. (1975). Approximations to the average run length in cumulative sum control charts. *Technometrics* 17, 65-71.
- Vardeman, S. and Ray D. (1985). Average run lengths for CUSUM schemes when observations are exponentially distributed. *Technometrics* 27, 145-150.
- Waldmann, K.-H. (1986). Bounds for the distribution of the run length of one-sided and two-sided CUSUM quality control schemes. *Technometrics* 28, 61-67.
- Woodall, W. H. (1983). The distribution of run length of one-sided CUSUM procedures for continuous random variables. *Technometrics* 25, 295-301.
- Woodall, W. H. (1984). On the Markov chain approach to the two-sided CUSUM procedure. *Technometrics* 26, 41-46.
- Woodall, W. H. (1985). The statistical design of quality control charts. The Statistician 34, 155-160.
- Zacks, S. (1981). The probability distribution and the expected value of stopping variable associated with one-sided CUSUM procedures for non-negative integer valued random variables. Comm. Statist. Theory Methods 10, 2245-2258.

Department of Mathematics, National University of Singapore, 10 Kent Ridge Crescent, Singapore 0511.

(Received June 1989; accepted June 1991)